

# Research on Competition and Cooperation Strategies of Retailers Considering Return Shipping Insurance in an Omni-channel Environment

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**Abstract:** This paper explores the competitive and collaborative strategies adopted by retailers in an omni-channel retail environment, while highlighting the practical application of these strategies through detailed case studies. On the competitive side, the importance of key strategies such as pricing strategies, branding, supply chain collaboration, partnerships and shared resources are discussed. Using Amazon as an example, it is shown that flexible pricing, strong branding and global supply chain cooperation are the key elements of its success. In terms of collaboration, Google is presented as an example of a synergistic partnership between tech companies and the retail industry, driving the use of advertising, search engine optimization, and virtual reality technology in retail. Finally, a case study of Tencent Logistics' return shipping insurance illustrates how close collaboration between logistics and insurance can improve service levels and reduce operational risks. Through comprehensive analysis, this paper provides strategic guidance for omnichannel retailers, emphasizes the importance of innovation, technology application and partnership, and provides useful experiences and insights for the sustainable development of the retail industry in the future.

**Keywords:** Omni-channel environment; Return shipping insurance; Retailer competition and cooperation

## 1. Introduction

The rapid rise of omni-channel retailing marks an unprecedented change in the retail industry. The gradual evolution of consumers' shopping habits, the shift from traditional brick-and-mortar shopping to online shopping, and the seamless connection between online and offline shopping have forced retailers to adapt to a completely new business environment<sup>[1]</sup>. In this omni-channel retail environment, competition has become fiercer and more opportunities for collaboration have been created. Retailers need to develop more flexible and innovative strategies to meet the diverse needs of consumers.

## 2. Strategies for Retailer Competition

### 2.1 Pricing strategy

In the omni-channel retail environment, pricing strategy becomes one of the important competitive tools for retailers. Dynamic pricing, as a flexible pricing model, is gradually gaining widespread attention. Retailers flexibly adjust product prices to maximize profit optimization and maintain competitiveness by monitoring real-time information on market demand, competitors' prices and consumer behavior<sup>[2]</sup>. The application of dynamic pricing not only better adapts to market fluctuations, but also meets consumer demand for real-time pricing and enhances the shopping experience. The rise of online retailing makes it easier for e-commerce platforms to implement personalized and differentiated pricing strategies<sup>[3]</sup>. By analyzing information such as consumers' historical shopping data, browsing behavior, and geographic location, retailers are able to offer personalized pricing to different customers in order to increase sales conversion rates and customer loyalty<sup>[4]</sup>. However, pricing strategies in e-commerce also need to be carefully considered in order to avoid unfair differences in consumer dissatisfaction. In addition to dynamic pricing, retailers need to consider several factors in an omni-channel environment, such as online and offline price consistency and synergistic pricing between channels. Developing a consistent pricing strategy across channels not only helps to maintain brand image and reputation, but also avoids price conflicts between channels and ensures that

customers enjoy a similar shopping experience across channels.

## 2.2 Promotion strategy

In omni-channel retailing, promotional strategy is a key means for retailers to attract customers, increase sales and enhance brand awareness. The formulation of promotional strategies needs to take into account the integration of online and offline integration, personalization, and digital technology to achieve more accurate and targeted marketing. Omni-channel retailing requires retailers to conduct promotions across online and offline channels to create a seamless shopping experience. By integrating online and offline sales channels, retailers can implement consistent promotional strategies to ensure that consumers receive similar shopping offers across different platforms<sup>[5]</sup>. For example, they can receive coupons for offline stores after shopping online, or discounts on online orders after shopping offline. This integrated promotional strategy prompts consumers to complete their purchases across multiple channels, increasing sales conversion rates. Personalized promotion is a strategy of precise customization based on data about customer behavior and preferences<sup>[6]</sup>. By analyzing a customer's purchase history, browsing history, and personal information, retailers can provide personalized promotional information to customers, such as exclusive discounts and customized product recommendations. This personalized promotion strategy enhances the interaction between customers and brands and improves the personalization of the shopping experience, thus promoting customer loyalty. The promotion strategy is shown in Figure 1.



Figure 1: Promotion strategy

## 2.3 Brand promotion

Brand promotion is a key part of building and consolidating a retailer's market position in omni-channel retailing. In the digital era, social media has become an important platform for retailers to promote their brands. Through the skillful use of social media, retailers can establish a direct connection with consumers and convey the core values and stories of the brand<sup>[7]</sup>. By sharing product information, user experience and brand culture, retailers are able to increase brand awareness and affinity with consumers. Through the interactivity of social media, retailers are able to understand consumer feedback in real time and adjust their promotional strategies to enhance the brand's market sensitivity. Brand collaboration is another popular promotional strategy. Collaborating with other well-known brands, designers or artists not only expands brand exposure through their influence, but also provides consumers with a unique shopping experience. Launching co-branded products and organizing joint events not only attracts fans of both brands, but also achieves a win-win marketing effect. Brand cooperation helps to break the traditional promotion model and create a more attractive brand image.

Content marketing plays an increasingly important role in brand promotion. By producing high-quality, interesting and informative content, retailers can attract the attention of potential customers and increase brand exposure. Whether it's through blogs, videos, or other forms of content,

this content conveys the uniqueness and values of the brand and creates deep brand awareness.

### **3. Strategies for Retailer Collaboration**

#### ***3.1 Supply chain cooperation***

In the omni-channel retail environment, supply chain cooperation is an important means for retailers to realize efficient and flexible supply chain management. The establishment of partnership can optimize the operation of the whole supply chain, ensure the timely launch of products, reduce inventory costs and improve inventory turnover. Information sharing and collaborative planning among partners can quickly respond to market changes and adapt to trends and demand fluctuations, thus providing faster and more flexible delivery services<sup>[8]</sup>. Synergy between retailers and suppliers is especially critical in supply chain collaboration. By establishing close partnerships with suppliers, retailers can share sales data, market trends and inventory information, enabling suppliers to more accurately forecast demand and reduce inventory risk. Joint planning of production and inventory not only reduces inventory backlogs, but also helps improve the overall efficiency of the supply chain and ensures that products hit the shelves in a timely manner.

Cross-channel supply chain collaboration is also a non-negligible part of omni-channel retailing. Synergy between online sales and offline retailing allows retailers to better balance their inventory. By integrating online and offline inventory, retailers are able to reduce the risk of out-of-stock and slow-moving products and increase their sell-through rates. In addition, by adopting intelligent logistics and warehousing technologies, retailers are able to achieve more accurate inventory management, optimize distribution networks, and improve the accuracy and speed of order delivery.

#### ***3.2 Partnership***

Under the pattern of omni-channel retailing, building strong partnerships has become one of the key elements for retailers' success. The establishment of partnerships is not only limited to supply chain cooperation, but also includes close collaboration between retailers and other enterprises, platforms or service providers. Such relationships not only expand a retailer's network of resources, but also provide it with more comprehensive solutions to better meet diversified consumer needs. Collaboration with technology and platform providers is increasingly important in partnerships<sup>[9]</sup>. By partnering with advanced technology companies, retailers can gain access to innovative solutions, such as the application of artificial intelligence, big data analytics, and virtual reality, to improve customer experience and enhance market competitiveness. Strategic partnerships with e-commerce platforms can also expand a retailer's market reach, increase sales channels and further enhance brand exposure.

Brand collaboration is likewise an important strategy in partnerships. By establishing partnerships with other brands, retailers can not only share the brand's influence, but also realize win-win situations through joint promotions and co-branded products. Such cooperation not only injects fresh elements into the brand, but also brings consumers a more diversified and personalized shopping experience, increasing the attractiveness and uniqueness of the brand.

#### ***3.3 Shared resources***

In an omni-channel retail environment, shared resources become an innovative cooperation strategy to achieve a win-win situation by maximizing the use of resources among partners. The concept of shared resources emphasizes the importance of collaboration, resource sharing and risk sharing, providing retailers with a more flexible and cost-effective way of doing business. Shared logistics and warehousing are common shared resource practices in omni-channel retailing. Sharing warehousing facilities and logistics networks between partners can reduce costs and improve distribution efficiency throughout the supply chain<sup>[10]</sup>. This form of sharing allows retailers to manage inventory more flexibly and respond quickly to market changes, while reducing inventory holding costs. Technology sharing also plays a key role in partnerships. Partners can share advanced technology platforms, development tools and solutions to accelerate time-to-market and improve innovation. This form of technology collaboration can help reduce retailers' investment in R&D and adapt more quickly to technological changes in the marketplace. Resource sharing among retailers can also be realized through joint sourcing. Through partnerships, retailers are able to pool their merchandise, realize economies of scale, and reduce purchasing costs. Such joint sourcing not only helps retailers obtain more competitive

prices, but also improves supply chain transparency and optimizes inventory management. The synergies between the growth of creative industries and new media arts are shown in Figure 2.

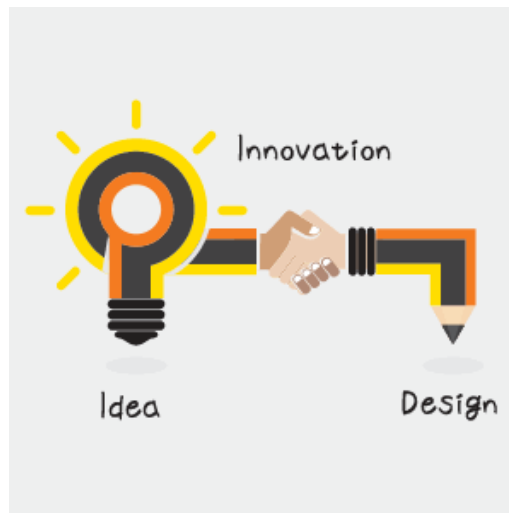


Figure 2: Synergies between the growth of creative industries and new media arts

#### 4. Case analysis of competition and cooperation in Omni-Channel retail

##### 4.1 Competitive Strategy Practice of Typical Retail Enterprises

Amazon is the world's leading e-commerce platform, which has achieved remarkable success with its superior omni-channel retail model and strong technological foundation. Its competitive strategy practices highlight innovation and globalization in several ways. Amazon employs a highly flexible pricing strategy. By introducing dynamic pricing, Amazon is able to adjust product prices in real time to accommodate changes in market supply and demand. This enables consumers to enjoy more competitive prices while creating sales opportunities for Amazon, especially during promotional events and seasonal sales. Amazon focuses on branding. Through social media, advertising platforms and content creation, Amazon has built a large brand ecosystem. Launching the Prime membership program, Amazon offers faster delivery services and exclusive digital content, increasing user stickiness and making consumers more likely to choose Amazon as their preferred shopping platform. Amazon's real-time strategy for adjusting product prices is shown in Figure 3.



Figure 3: Amazon's strategy for adjusting product prices in real time

Amazon's supply chain collaboration is also a key factor in its competitiveness. By building a global warehousing and logistics network, Amazon has achieved fast order processing and on-time delivery. Close collaboration with suppliers and third-party sellers enables Amazon to offer a wide selection of goods to meet the needs of different consumers. Most importantly, Amazon excels in partnerships. Through its open platform and cloud computing services, Amazon has attracted a large number of third-party sellers and developers. This cooperation not only expands Amazon's product range, but also creates more profit sources for Amazon.

#### ***4.2 Successful cases of cross industry cooperation***

Google, as a global technology giant, has successfully integrated its technological innovations into the retail environment through close cooperation with the retail industry, driving the digital upgrade of the retail business. Google's cooperation with retailers has driven innovation in online advertising and search engine optimization (SEO). Retailers can precisely target customers through Google's advertising platform and improve online visibility through SEO. This collaboration enables retailers to engage potential customers more effectively and increase online sales. The integration of Google Maps services also offers new opportunities for retailers. By displaying real-time inventory, promotional information and store locations on Google Maps, retailers are able to provide a more accurate and convenient offline shopping experience. This cross-border cooperation brings offline and online shopping closer together and improves the overall service level of retailers. Google has also promoted the application of virtual reality (VR) and augmented reality (AR) technologies in retail through cooperation with retailers. Through Google's ARCore technology, retailers can develop innovative applications such as virtual fitting rooms and real-time product displays to enhance the consumer shopping experience while creating a more attractive brand image.

This cross-industry collaboration not only drives the digital transformation of the retail business, but also allows Google to gain a significant foothold in the retail technology space. Retailers have been able to better utilize advanced technologies and improve operational efficiency through the partnership with Google, while also providing Google with a broader market channel.

#### ***4.3 Application Cases of Return Transportation Insurance***

Tencent Logistics, a leading logistics service provider in China, has made significant progress in return shipping insurance through an innovative partnership model. The case highlights the criticality of synergistic cooperation between logistics and insurance in omni-channel retailing to enhance service quality and consumer experience. Tencent Logistics has established a close partnership with an insurance company to launch an insurance product specifically for return shipping. This insurance covers the entire transportation process of goods returned from the consumer to the warehouse or supplier, including cases of logistics loss, damage and delay. This partnership not only provides retailers with more comprehensive logistics coverage, but also reduces risks in the logistics chain. Through Tencent's big data and artificial intelligence technology, insurance companies are able to more accurately assess risks and develop personalized insurance plans. Analysis based on logistics data can predict potential transportation problems so that measures can be taken in advance to reduce the likelihood of risks. This data-driven insurance service not only improves the insurer's accuracy, but also saves retailers on insurance costs. Tencent Logistics and retailers have established a transparent returns process that seamlessly integrates logistics and insurance information. Consumers are able to return goods with a clear understanding of the status of the return and the insurance payout process, increasing consumer trust in the return process. This information transparency earns retailers more consumer loyalty.

### **5. Conclusion**

In the omni-channel retail environment, retailers face more complex and changing market challenges and need to adopt flexible and diverse competition and cooperation strategies. Strategic choices in terms of pricing strategy, brand promotion, supply chain cooperation, partnerships and shared resources have a significant impact on retailers' performance and competitiveness. In terms of pricing strategy, flexible strategies such as dynamic pricing and consistent pricing online and offline can better adapt to market fluctuations and improve retailers' market sensitivity. Brand promotion through social media, brand partnerships and content marketing not only increases brand awareness, but also creates a more engaging shopping experience. Supply chain collaborations and partnerships

create synergies in omni-channel retailing. By building strong relationships with suppliers, technology companies and other retailers, retailers are better able to adapt to market changes, improve supply chain efficiency, and enable resource sharing and innovation. Sharing resources has become a way for retailers to gain more growth momentum, including shared logistics and warehousing, technology sharing and joint sourcing. This synergy not only improves efficiency but also reduces costs, providing important support for retailers to gain an edge in fierce competition. Through case studies of Amazon, Walmart and Alibaba, we find that successful retailers focus more on innovation, technology application and synergy with partners. Cross-industry collaboration also provides retailers with broader development opportunities to diversify and improve market competitiveness.

Looking ahead, omni-channel retailing will continue to be driven by technological innovation and digitalization trends. The widespread application of new technologies such as artificial intelligence, big data analytics and the Internet of Things will further change the way retailers operate and the customer experience. In a highly competitive market, retailers need to continuously adjust their strategies and flexibly respond to market changes. As consumer demand for personalization, convenience and sustainability continues to grow, retailers will focus more on innovative product and service offerings. Strengthening cooperation with technology companies and innovative enterprises and actively adopting advanced technologies will be an important direction for retailers in the future. In terms of partnerships, retailers will need to focus more on establishing long-term and stable strategic partnerships to achieve sustainable business development through joint development and mutual benefits. At the same time, cross-industry cooperation will become a way for retailers to obtain more resources and services and broaden their business boundaries.

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